INDIAN INSTITUTE OF TECHNOLOGY BOMBAY

MINUTES OF

THE 278TH MEETING

OF THE

BOARD OF GOVERNORS

HELD ON

JUNE 10, 2026 (WEDNESDAY)

MINUTES OF THE 278TH MEETING OF BOARD OF GOVERNORS HELD ON JUNE 10, 2026 (WEDNESDAY) AT 2.00 P.M. AT BOARD ROOM, FIRST FLOOR, NANDAN NILEKANI MAIN BUILDING INDIAN INSTITUTE OF TECHNOLOGY BOMBAY

The Meeting Number 278 of the Board of Governors of the Indian Institute of Technology Bombay was held on June 10, 2026 (Wednesday) at 2.00 pm through Hybrid Mode.

MEMBER PRESENT AT THE MEETING

1.	Dr. K. Radhakrishnan	:	Chairperson
2.	Prof. Shireesh Kedare	:	Member
3.	Dr. Sharad Kumar Saraf	:	Member
4.	Prof. A.B. Pandit	:	Member
5.	Prof. Paresh K. Joshi	:	Member
6.	Shri Venugopal Reddy	:	Member (Online)
7.	Prof. Varsha Apte	:	Member
8.	Prof. Rohit Manchanda	:	Member
9.	Shri Ganesh Bhorkade	:	Secretary

Invitee

1.	Prof. Milind Atrey	:	Deputy Director (Academic, Research and Translation)
2.	Prof. Ravindra Gudi	:	Deputy Director (Finance, Infrastructure and Administration)

LEAVE OF ABSENCE

1.	Administrator, U.T. of Dadra and Nagar Haveli	:	Member
2.	Ms. Saumya Gupta	:	Member

SUMMARY OF BoG VISIT TO THE DEPARTMENT OF MECHANICAL ENGINEERING

The Board members visited the Department of Mechanical Engineering from 12.00 PM to 1:15 PM on June 10, 2026. The Head of the Department of Mechanical Engineering, Prof. Atul Sharma, presented the last 5 years' data on achievements and the last 3 years' departmental initiatives on research, academic, and outreach activities. The presentation highlighted that, after a departmental academic review in October 2023, the departmental initiatives incorporated comments and suggestions from various in-person brainstorming sessions—starting with a couple of faculty conclaves, followed by a department-student conclave, an industry conclave, and a PG Alumni conclave.

For the research initiative, incorporating the present-day *synergy* of mechanical engineering with various branches of science and engineering, eight different *Mechanical Engineering Inter-Disciplinary Research* (ME-IDR) groups of faculty members and research students were presented. The presentation highlighted that various departmental committees are working towards *reinventing* inter-disciplinary mechanical engineering collective research strengths and academic offerings, collective pathbreaking/translational research in the areas of national priority (such as nuclear engineering, health care, and manufacturing), and students/alumni/industry/society outreach. Further, the department is aspiring and working towards a top-30 in the world QS ranking (in the next 10-years), working collectively on mega-projects such as developing the first thorium-led Microreactor in association with the Department of Energy Science and Engineering, and professional training for human resource development

After the presentation, the BoG members interacted with faculty members. The Departmental visit concluded with a visit to a teaching lab on mechatronics and an INOX-funded research lab on cryogenics.

At the outset, the Chairperson extended a warm welcome to all members and the invitees present in the meeting.

The Board **NOTED** that comments were received from the Ministry of Education (MoE) (Integrated Finance Division) for the 113th Finance Committee agenda items, and no specific comments were received for the rest of the agenda items of the 278th BoG meeting.

Item No. A-1: **CONFIRMATION OF THE MINUTES OF THE TWO HUNDRED AND SEVENTY SEVENTH (277TH) MEETING OF THE BOARD OF GOVERNORS HELD ON 27TH FEBRUARY, 2026**

i) The Board **NOTED** that the Minutes of the Two Hundred and Seventy-Seventh (277th) meeting were circulated.

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ii) The Board **RESOLVED to CONFIRM** the minutes of the Two Hundred and Seventy-Seventh (277th) meeting of the Board of Governors held on 27th February, 2026.

Item No. A-2: **REPORT OF ACTIONS TAKEN ON THE MINUTES OF THE TWO HUNDRED AND SEVENTY SEVENTH (277TH) MEETING OF THE BOARD OF GOVERNORS HELD ON 27TH FEBRUARY, 2026**

i) The Board **NOTED** the actions taken on the Minutes of the Two Hundred and Seventy Seventh (277th) meeting of the Board of Governors held on 27th February, 2026.

ii) The Deputy Director (Finance, Infrastructure and Administration) briefed the Board on the actions taken on the 276th BoG agenda item regarding revision of Recruitment Rules and Promotion Policy (RR&PP):

a) Several meetings were conducted with the Associations.

b) An open house session with the non-teaching staff was conducted in the Convocation Hall, wherein the revised draft RR&PP was discussed in detail, and feedback/suggestions were noted.

c) The Director held a meeting with the Deputy Director (FIA), RR&PP Revision Committee and all associations, wherein recommendations/ suggestions from all associations were discussed.

iii) The Chairperson, BoG, **SUGGESTED** that with all changes and revisions, the draft RR&PP document be placed before the Board in the upcoming meeting scheduled on 20th August, 2026.

Item No. A-3 **TO NOTE THE SUMMARY OF THE INSTITUTE PROGRESS (DASHBOARD AS ON 31.03.2026)**

i) The Board **PERUSED** the Progress of the Institute during the period 1st January, 2026 to 31st March, 2026.

ii) The Associate Dean (Research & Development) made a short presentation to the Board on the highlights of the previous quarter in all areas, such as research activities, IPR & Licensing, new research collaborations, publications and citations.

iii) The Dean (Academic Programmes) briefed on the students' data, i.e. enrollment of students in UG, PG, PhD (including foreign students) and graduation student statistics.

iv) The Dean (Faculty Affairs) briefed on the Faculty data. The Board **NOTED** the reduction in the time gap of the Faculty Selection Procedure (from receiving applications to the final interview), and the increase in the number of PDFs.

v) The Head, CSIF, briefed on the Institute's sophisticated instruments and facilities. The facilities are currently operated in one shift, generally from 9.00 am to 6.00 pm. The Board **RECOMMENDED** to proceed with a two-shift operation. The Board **SUGGESTED** that the user should undergo a minimum training programme regarding the proper usage of the facility.

vi) The Board **NOTED** the Placement data. Prof. A.B. Pandit, BoG Member, **SUGGESTED** to include the trend and tendency of the last five years regarding placement in the core industry, manufacturing industry, finance and management sector. The Board has **suggested** incorporating the placement data for the last five years, presented separately for the Humanities, Science, and Engineering disciplines.

vii) The Board **SUGGESTED** to give the breakup of graduating students, discipline-wise, i.e., engineering, science and humanities, in the Dashboard.

viii) The Dean (Strategy) briefed the Board on the ranking data.

ix) The Professor-In-Charge (SINE) briefed the Board on the SINE activities.

x) The Deputy Director (Academic, Research and Translation) briefed the Board on Bharat Innovates 2026 to be held at Nice, France, from 14 to 16 June 2026. He mentioned that around 120 startups will participate from India, including 16 startups incubated at IIT Bombay. Bharat Innovates will be the tech startup global accelerator focusing on deep technology startups from India. In the future, IIT Bombay may be the Nodal Point for Bharat Innovates.

xi) The Board **appreciated** that Bharat Innovates is a first-of-its-kind international event where the institute is showcasing deep tech.

xii) The Dean (Alumni and Corporate Relations) briefed on the donations data from CSR (Corporate Social Responsibility) and individual donors.

xiii) The Chairperson, BoG, **suggested** to prepare a document showing the track record of the last five years, including the response of the donors and CSR projects, and organize a Donors' Meet with the Board Members to exchange ideas and to move towards a self-sustaining system.

xiv) The Chief Executive Officer (Educational Outreach) briefed the Board on the data.

xv) The Board acknowledged the Deans, Heads, PICs, and CEO for briefing the Board on the Dashboard data.

Item No. A-4: **TO CONSIDER THE RECOMMENDATIONS OF THE HUNDRED AND FIFTY-FIFTH (155TH) MEETING OF THE BUILDING AND WORKS COMMITTEE HELD ON 8TH MAY, 2026**

i) The Board **NOTED** that as per the provision of Section 6(8) of the Statutes, a copy of the minutes of the Hundred and Fifty-fifth (155th) Building & Works Committee meeting held on 8th May 2026 was placed before the Board of Governors.

ii) The Board **NOTED** the proposal for the following projects recommended by BWC for administrative approval and financial sanction:

No.	Project	Proposed Built-up area	Estimated Cost	Sources of Fund
1	Hostel No.9 – 1000 students' capacity for boys	38260 sqm	218.96 crores	Rs. 218.96 cr. from HEFA / Donation / IRG / other sources
2	Advanced Research Lab	9450 sqm	96.16 crores	₹ 96.16 crores from HEFA / Donation/ IRG / other sources
3	Revised approval for upgrading additions and alterations to the existing Victor Menezes Convention Centre building (VMCC)	-	46.45 crores	Upward revision of cost by ₹ 21.45 crores (from ₹ 25.00 crores to ₹ 46.45 crores) from HEFA / Donation / IRG / other sources

iii) The Board **NOTED** the recommendation of BWC to initiate pre-project activities for the construction of the following projects: -

Project	Reason	Estimated cost
Planning and Re-development of Hostel No. 11 with a new girl's hostel of higher capacity.	• Need for more single-room accommodation • Likely increase in the number of girl students over the next few years.	₹ 2 crores for pre-project activities.
Redevelopment of the Old Hostel area 6 with a new hostel 6 of higher capacity	• Increase in student strength • Building a new Hostel having capacity of accommodation for 1000 students, in place of 291 students in old hostel.	₹ 2 crores for pre-project activities.

iv) The Board **OBSERVED** that the Building and Works Committee recommended the proposal for demolition of the following old and dilapidated buildings for making available footprints for new buildings:

- Existing Hostel 9 building to pave the way for the construction of new Hostel 9
- Existing Hostel 6 building to pave the way for the construction of new Hostel 6

- Type 2B Building No. 17, located at Lakeside Area
- Type H2 Building No. 17, along with the existing water tank, pump room and DG shed for the construction of MLCP-01
- Girl's Hostel No.11

v) The Board **NOTED** that the Building and Works Committee proposed the adoption of the Standard Operating Procedure for regulation of Labour Hutments and welfare measures (regarding health and safety), subject to the following conditions: -

- Demolition of the existing labour housing structure and cleaning of the plot immediately upon completion of contract work
- Handing over the cleared site to the Institute.
- Discontinuation of engagement of those labours from IITB works. If the contractor has another ongoing project within the campus, alternative labours housing can be allotted at the discretion of the Institute.
- Identification of hutment structures existing for a long time with the same labours as residents and take corrective measures to avoid implications of employment rights on the Institute.
- Identification of multiple suitable locations by the Space Committee for the establishment of labour hutments.

vi) The Board **NOTED** the following: -

- Entire road connectivity, water and sewer line network was redesigned considering increased width, adding bicycle tracks, reworking of stormwater drains and adding culverts wherever necessary, considering the future 30 years.
- Deputy Director (FIA) desired that the schemes and details of the proposed effluent treatment plant at Research Park be placed in the next meeting of the Building and Works Committee.
- Progress of all new ongoing projects.

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vii) The Board **APPROVED** the minutes, including all recommendations of the 155th Building and Works Committee meeting held on 8th May 2026, as mentioned above.

Item No. A-5:

TO CONSIDER THE RECOMMENDATIONS OF THE HUNDRED AND THIRTEENTH (113TH) MEETING OF THE FINANCE COMMITTEE HELD ON 10TH JUNE, 2026

i) The Board **NOTED** that as per the provision of Section 5(7) of the Statute, a copy of the minutes of the (113th) Finance Committee meeting held on 10th June, 2026, was placed before the Board.

ii) The Deputy Director (FIA) briefed the Board about the Financial Health of the Institute and recommendations of the Finance Committee.

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iii) The Board **RESOLVED to APPROVE** all the recommendations of the (113th) Finance Committee meeting held on 10th June, 2026.

Item No. B-1:

TO CONSIDER THE APPROVAL OF ACCOUNTS OF THE INSTITUTE FOR THE YEAR 2025-26 IN RESPECT OF:
1. IIT BOMBAY MAIN ACCOUNT
2. IIT BOMBAY ENDOWMENT FUND ACCOUNT
3. IIT BOMBAY RETIREMENT BENEFIT FUND ACCOUNT

i) The Board **CONSIDERED** the approval of the Accounts of the Institute for the year 2025 – 26 in respect of:
1. IIT BOMBAY MAIN ACCOUNT
2. IIT BOMBAY ENDOWMENT FUND ACCOUNT
3. IIT BOMBAY RETIREMENT BENEFIT FUND ACCOUNT

ii) The Board **APPROVED** the Annual Accounts of the Institute for the financial year 2025-26, i.e.:
1. IIT BOMBAY MAIN ACCOUNT,
2. IIT BOMBAY ENDOWMENT FUND ACCOUNT,
3. IIT BOMBAY RETIREMENT BENEFIT FUND ACCOUNT.

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iii) The Board also **ACCORDED its APPROVAL** to submit the Annual Accounts of the Institute for the financial year 2025-26 to CAG for their audit and approval. Once the audit is completed by the CAG, the Board **AUTHORISED** the Institute to send the Audited Statement of Accounts along with the Audit Certificate and Report to the Ministry of Education for placing before both the Houses of Parliament.

Item No. B-2: **TO CONSIDER THE PROPOSAL FOR RESTRUCTURING RESPONSIBILITIES OF CHAIRPERSON / VICE CHAIRPERSON OF UCEED-CEED AND JEE (ADVANCED)**

i) The Board **NOTED** the Circular Resolution as given below:

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The Board **RESOLVED AND ACCORDED ITS APPROVAL** for restructuring responsibilities of Chairperson / Vice Chairperson of UCEED-CEED and JEE Advanced as given below:

- A Two-member team for Chairing UCEED/CEED activities. Both would be involved in all the operations under UCEED/CEED
- Chairs of JEE (Advanced) will support and act as backup in case of emergencies, and can be part of UCIC
- The new UCEED-CEED team will be functional from mid-April 2026, ensuring 5-6 months overlap with JEE (Advanced) Chairs
- Support Staff Structure for JEE (Advanced) and UCEED/CEED will be as follows:
  - Secretary – shall be common to facilitate a clear chain of command and information transfer between UCEED/CEED and JEE (Advanced) operations
  - One Junior Assistant/ Administrative Assistant exclusively for JEE (Advanced) activities

- One Junior Assistant/ Administrative Assistant exclusively for UCEED/CEED activities
- Other Support Staff structure will continue as it is.

Item No. B-3: **TO CONSIDER PROPOSAL FOR APPOINTMENT OF RESEARCH SCIENTIST POSITION**

i) The Dean (Faculty Affairs) made the presentation on the Item.

ii) The Board **CONSIDERED** the proposal for the appointment of Research Scientist Position.

iii) The Chairperson, BoG, **suggested** that, as IITs produce a good number of Ph.Ds every year, who are the best products of the country in terms of doing qualitative research, IIT Bombay may constitute a mechanism to retain the talent. A centralised selection process should be established to ensure uniformity and transparency in recruitment. The Chairperson, BoG, further **suggested** that provisions for lateral movement may be considered for candidates demonstrating exceptional performance and suitability.

iv) The Board **DELIBERATED and RESOLVED to APPROVE** the creation and appointment of positions under the designation of "Research Scientist," subject to the prescribed recruitment process, terms and conditions, and other applicable regulations of the Institute, with the following recommendations:

1. The appointment will be initially for a period of one year and could be extended for two years, subject to assessment
2. Base salary of ₹ 1,00,000/- p.m. will be paid on a pro-rata basis

3. No Institute accommodation shall be provided. However, House Rent Allowance (HRA) @ 30% on base salary shall be provided as per norms
4. Non-lapsable contingency grant of ₹ 1,00,000/- per annum will be provided
5. Payment of remuneration shall be subject to attendance certification by the concerned Head of the Department (HoD)
6. OPD facility and reimbursement of health insurance premiums shall be admissible on a pro-rata basis. The Health Insurance premium is subject to a maximum of ₹ 20,000/- per annum
7. Leave entitlement shall be extended on a pro-rata basis, in line with the provisions applicable to Post Doctoral Fellows (PDFs)

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v) The Chairperson, BoG, also **suggested** that the guidelines regarding the salary structure of similar Scientific / Technical Manpower positions at ANRF (Anusandhan National Research Foundation) to be explored.

Item No. C-1: **ITEMS APPROVED BY THE CHAIRPERSON**

i) The Board **NOTED** and **RATIFIED** the following actions approved by the Chairperson as given in the Agenda, Item No. C-1:

a) Selection of Employees

*i) **Faculty Positions***

*ii) **Medical Officer***

b) Re-employment of Faculty member

c) Appointment of Dean of Research & Development (R&D)

d) Extension of Tenure of Head, National Centre for Mathematics (NCM)

Item No. C-2: **ITEMS APPROVED BY THE DIRECTOR**

i) The Board **NOTED** and **RATIFIED** the actions taken by the Director in approving certain matters as authorised by the Board.

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ii) The Board **RESOLVED** that the actions taken by the Director relating to the following item, as given in Agenda Item No. C-2, be approved:

a) Appointment of

i) Emeritus Fellow
ii) Visiting Professor
iii) Honorary Adjunct Professor
iv) Adjunct Associate Professor
v) Distinguished Visiting Professor
vi) Adjunct Assistant Professor
vii) Honorary Visiting Professor
viii) INSA Visiting Scientist
ix) Visiting Professor of Practice
x) Professor of Practice
xi) Institute Post-Doctoral Fellow
xii) Research Associate

b) Extension of Appointment of

i) Adjunct Assistant Professor
ii) Adjunct Professor
iii) Visiting Professor
iv) Distinguished Visiting Professor
v) CoEOGE Visiting Chair Professor
vi) Visiting Professor of Practice
vii) Institute Post-Doctoral Fellow

c) Regularization as Assistant Professor Grade – I

d) Pay Revision considering experience

e) Appointments of Functionaries

f) Amendments to the duration of visit per year of Visiting Faculty

g) Classification of High-End Servers and Software as Scientific Equipment and Revised Purchase Process for Renewals of Proprietary Software Licenses and Subscriptions

h) Extension of Approval Authority for GTEs of Items other than Scientific Equipment and Consumables

i) Adoption of various orders of the Government of India about the Central Government employees pertaining to the Extension of Patient Care Allowance for Group A & B (Non-Ministerial employees) Allied Healthcare Professionals

j) Grant of Sabbatical Leave

k) Grant of Special Leave

l) Grant of leave and financial assistance for attending International Conferences / Symposiums / Congress abroad and visits related to Project work

m) Survey Committee Reports

Item No. D-1: **TO NOTE THE PROGRESS REPORT (DETAILED) FOR THE PERIOD FROM 1st JANUARY, 2026 TO 31ST MARCH, 2026**

i) The Board **PERUSED** the Progress Report (Detailed) of the Institute for the period from 1st January, 2026 to 31st March, 2026.

Item No. D-2: **TO NOTE THE REPORT OF SIGNING OF MEMORANDA OF UNDERSTANDING (MoUs)**

i) The Board **NOTED** the signing of the following Memoranda of Understanding (MoUs):

1. IIT Bombay- HRT Center of Excellence for Vision AI
2. CG Power-Development of open-source semiconductor microfabrication tools and student-led prototyping Infrastructure

3. Asahi Kasei Scholarship
4. COHIZON Continuous process intensification via flow, electro and mechanochemical syntheses
5. Kamath Aero
6. Hostel 6: Chandrashekhar Nanivadekar
7. Infineon Technologies India Pvt Ltd fund for IIT Bombay Racing
8. Hotchand Lala Jaynarayan Lala Chair in Aerospace Engineering
9. Hell -Energy Private Limited
10. Hemant Kanakia & Paritosh Choksi_ Culinary Club
11. BASF Chemicals India Pvt. Ltd. Fellowship
12. Coding Chef MEMS
13. Core Energy System Limited
14. HEC Enviro Valorization of bio-sludge
15. Class of 1966
16. Class of 1999
17. Kotak Skill Development Project
18. Hem & Lynette Agrawal Thematic Lab
19. Calsoft Chair Professorship
20. AI. Tech Media.Net Scholarship | 2026-27 Cycle

Item No. D-3: **TO NOTE THE REPORT OF VARIOUS AWARDS/ DISTINCTIONS AND FELLOWSHIPS RECEIVED BY INSTITUTE / FACULTY MEMBERS**

i) The Board **NOTED** the information relating to various awards/ distinctions and fellowships received by faculty members.

ii) The Board recorded its **APPRECIATION** for the work carried out by the faculty members and congratulated them on their achievements. The Board further desired that a **"Letter of Appreciation"** in this regard by the Director / Dean (Faculty Affairs) may be sent to these faculty members.

Item No. D-4: **TO CONSIDER RATIFICATION OF PURCHASE OF EQUIPMENT / SERVICE ORDERS FOR THE PERIOD 1ST JANUARY, 2026 TO 31ST MARCH, 2026 IN RESPECT OF VARIOUS DEPARTMENTS/ PROJECTS**

i) The Board **CONSIDERED** the ratification of the Purchase of Equipment for the period 1st January, 2026 to 31st March, 2026, in respect of various Departments/ Projects.

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ii) The Board **NOTED** and **RATIFIED** the approval to the purchase of the Equipment from 1st January, 2026, to 31st March, 2026, as given in Annexure D-4.1 of Agenda Item No. D-4.

SUPPLEMENTARY ITEMS

Item No. E-1: **TO CONSIDER THE PROPOSAL FOR CREATING "ASSOCIATE DEAN (STUDENT WELLNESS)" POSITION**

i) The Dean (Students Affairs) made the presentation on the Item.

ii) The Board **CONSIDERED** the proposal for Creation of "Associate Dean (Student Wellness) Position.

iii) The Chairperson **suggested** that there should also be a mechanism for Faculty Wellness, with a faculty member as in charge

iv) Prof. A.B. Pandit, BoG Member, **suggested** that Wellness should be holistic, i.e., physical as well as mental.

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v) The Board **DELIBERATED and RESOLVED to APPROVE** the Creation of "Associate Dean (Student Wellness)" Position.

Item No. E-2: **TO CONSIDER THE PROPOSAL FOR COMPREHENSIVE NAMING POLICY ON NAMING OF BUILDINGS**

i) The Dean (Alumni & Corporate Relations) made the presentation on the Item.

ii) The Board **CONSIDERED** the proposal for the Comprehensive Naming Policy on Naming of Buildings.

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iii) The Board **DELIBERATED and RESOLVED to APPROVE the** Comprehensive Naming Policy on Naming of Buildings with the following recommendations:

a) Academic departments and hostels will carry their own names and cannot be named after donors
b) The buildings can be named after donors
c) The naming policy will be uniform for all buildings

ANY OTHER ITEM WITH THE PERMISSION OF THE CHAIR

i) The Chairperson enquired about the process followed for awarding the construction contracts for new projects/buildings and the compliance with applicable Government rules and procedures. The Registrar informed the Board that the Institute follows the provisions of the General Financial Rules (GFR) and adopts the Quality-cum-Cost Based Selection (QCBS) method, wherever applicable, in the procurement and tendering process. The Board noted the information provided and **SUGGESTED** that a presentation on the tendering process, including major projects, procurement procedures, and compliance mechanisms, be placed before the Board at its next meeting.

ii) The Chairperson **NOTED** that Project Management Consultant agencies are appointed by the Institute to ensure proper quality standards and safety measures are followed during the construction of new projects.

iii) The Chairperson enquired about the **'fire and safety'** measures being implemented across various areas of the Institute, including laboratories, hostels, and other campus facilities. The Board noted that the fire and safety requirements vary depending on the nature of activities and the categories of materials handled in different laboratories. After deliberations, the Board **DIRECTED** that a detailed Standard Operating Procedure (SOP) covering fire and safety practices across the campus be prepared and implemented. The Board further **DIRECTED** that a comprehensive fire and safety training cum awareness programme be developed, shall be made mandatory and conducted periodically for all stakeholders to ensure effective compliance and preparedness. The Institute should make a presentation on the fire and safety measures and mechanisms to the Board.

iv) The Chairperson also **SUGGESTED** that while designing infrastructure, students' mental health should be taken into account.

The Meeting ended with a vote of thanks to the Chair.

16.7.2026

(SHIREESH B. KEDARE)
DIRECTOR

(K. RADHAKRISHNAN)
CHAIRPERSON